

### REGIONAL GROWTH PARTNERSHIP

## STRATEGIC PLAN

#### **OUR MISSION**

To promote business retention and expansion, as well as attract investments, new business, and high-quality jobs to the Northwest Ohio Region, while working collaboratively with our economic development partners.



LEADERSHIP | INTEGRITY | INCLUSIVE | QUALITY | INNOVATIVE | CARING



#### **EXCELLENCE IN OPERATIONS**

- Lead innovative business-related marketing efforts.
- Deliver "best in class" project management services for attracting new companies and expanding operations of existing companies.
- Optimize JobsOhio services and incentives for our region as the network partner.
- Partner with local organizations to support a vibrant community that attracts and retains diverse talent.

#### **FINANCIAL STEWARDSHIP**

- Broaden our private investor base to consistently grow our financial support, while engaging JobsOhio resources to produce solid job creation and investment results.
- Increase financial support from investors that generates consistent growth in RGP resources through proactive private fundraising efforts.
- Achieve excellence in Investor Relations activities and results-oriented communications.
- Actively engage CEOs from regional businesses in Investment and Economic Development activity.
- Create broader awareness of Regional Growth
  Partnership and JobsOhio services through private
  networking events with local business leadership in
  areas outside of Toledo.

#### **TALENT**

- Align the supply of talent with the capabilities to meet business demand now and in the future.
- Connect Northwest Ohio businesses with training sources and services to address their talent gap.

#### **INNOVATION**

- Be home to nationally relevant innovation districts and lead the Midwest in entrepreneurship.
- Connect Northwest Ohio businesses to the Innovation Ecosystem.

#### **SITES**

- Create more communities where companies want to relocate and people want to live.
- Develop site-ready locations in Northwest Ohio for prospective companies.



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# STRATEGIC PLAN

### **2021 GOALS**





RGP/JobsOhio Metrics 2021	
Projects	40
Jobs Created	2,500
Capital Investment	\$750 Million
Jobs Retained	4,500
Jobs Created Payroll	\$120 Million
Jobs Retained Payroll	\$225 Million

### **RGP GOAL PROCESS**

- 1. Gather raw data from 2011-2020 for consistent comparison under JobsOhio role
- 2. Determine RGP project wins based on RGP win definitions
- 3. Calculate high, low, average for projects, jobs created, capital investment, etc.
- 4. Calculate adjusted average for categories by removing high and low (Olympic scoring)
- 5. Create line graph of data points and interpret
- 6. Coordinate with JobsOhio and their sector teams using JobsOhio's target-setting protocols
- 7. Use judgment, pipeline, rounding to determine 2021 goals

## **RGP GOAL TESTS AND COMPARISONS**

- 1. JobsOhio will issue goals for 2021
- 2. Northwest Ohio historically accounts for 10%-15% of state activity
- 3. RGP Staff Man-Hour test
- 4. Pipeline of projects
- 5. Analyze RGP share of region in historic context